

from Research to Action & from Local to International

Carel IJsselmuiden



**Strengthening health systems in southern Africa –
celebrating 15 years**

Health Systems Trust, 10-11 October 2007

overview

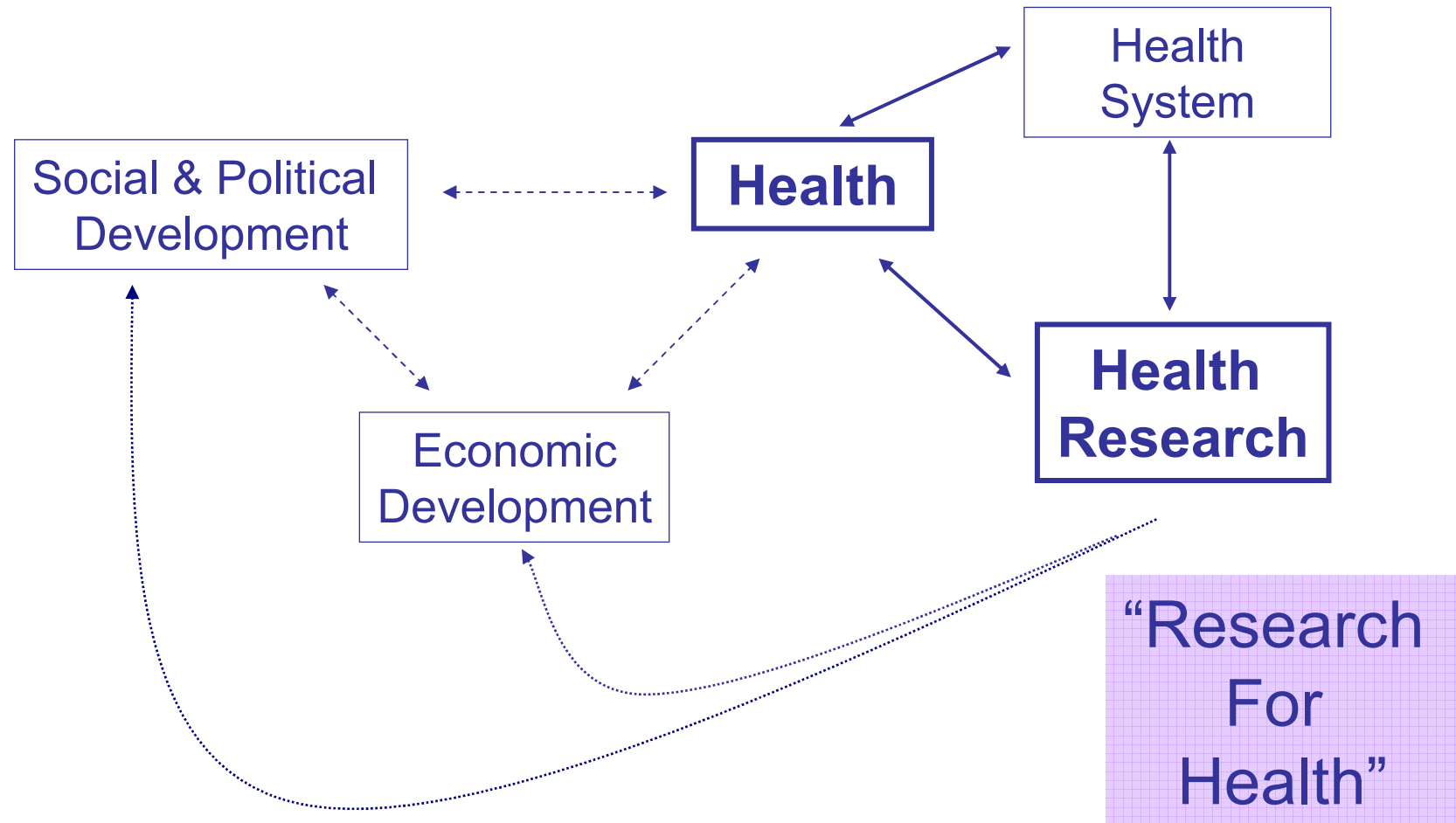


- setting the scene
- issues in 'research to action'
- issues in 'internationalisation' of HST
- where to from here ?

an example ...

- South African Vitamin A Consultative Group
- **Anthropometric, vitamin A, iron and immunisation coverage status in children 6-71 months in South Africa, 1994**
- S Afr Med J 1996; **86**: 354-7

setting the scene ...



- Global Development

- Global Health

- Priority Diseases & Conditions**

- ADI
 - ALRI
 - Child Health
 - HIV/AIDS
 - Malaria
 - Poor Nutrition
 - Reproductive & Maternal Health
 - Tuberculosis
 - Vaccine-Preventable Diseases
 - Other Infectious Diseases

- Breakthrough Science**
 - Other Initiatives**

- United States

- For Grant Seekers

- Newsroom

- Grantee Profiles

- About Us

Priority Diseases and Conditions



Fighting Diseases of the Developing World

We support efforts to prevent and treat diseases and conditions that meet three criteria: (1) they cause widespread illness and death in developing countries; (2) they represent the greatest inequities in health between developed and developing countries; and (3) they receive inadequate attention and funding.

setting the scene ...

Breakdown of Research Topics		
Makerere Univ Health Sciences Joint Reseach Day Sept 2007		
	n	cum%
Malaria	14	13
infectious Diseases	14	27
HIV / AIDS	12	38
health services	11	49
Tuberculosis	10	58
pharmacology	8	66

COUNCIL ON HEALTH RESEARCH FOR DEVELOPMENT (COHRED)

[Home](#) / [Health Research Web](#)

Health Research Web –
Continents and Countries

[Africa](#)
[Americas & the
Caribbean](#)
[Asia and Pacific](#)
[Europe](#)
[Middle East](#)

W
A

COUNCIL ON HEALTH RESEARCH FOR DEVELOPMENT (COHRED)

A growing resource

[Health Research Web / Africa / Uganda](#)

[Print format location](#)

Health Research Web –
Continents and Countries

[Africa](#)
[Americas & the
Caribbean](#)
[Asia and Pacific](#)
[Europe](#)
[Middle East](#)

Health Research Web - Country Page

Uganda

- | | |
|--------------------------------------------------------------|------------------------------------------------------------------|
| 1. Research for health – national priorities | 2. Research for health – policies and governance |
| 3. Key institutions | 4. Research Funding and Partnership |
| 5. Resources | 6. Country Background |



- ★ Capital City ★ Regional Capital City
● Significant City ● Important City - Town
□ Attraction - Landmark □ River ▲ Highest Point

1. Research for health - national priorities

• [Health Research Priorities \(2005–2010\)](#)

Health Research and Development, Uganda National Health Research Organization (UNHRO)

2. Research for health - policies and governance

In this section we will provide links to national policies relevant to health research where these exist. We are in the process of compiling this information, which will be posted in the next phase.

3. Key Institutions

national health research systems –

functional definition

1. Governance & Stewardship

Research priorities; ethical guidelines and standards; monitoring and evaluation; outcome definition; impact assessment

2. Financing

Secure research funding; allocation according to priorities; accountability; donor alignment & harmonization; mode of access

3. Capacity building

human resources; facilities; communication; collaboration; partnership negotiation; ... many other aspects

4. Knowledge generation and translation

Scientific outputs, translational research ... the ‘research process’

5. Knowledge utilisation

Process of ensuring that research informs health policy, health practice, and public opinion; use of research to develop drugs, vaccines, devices and other applications to improve health

national health research systems – *operationalisation*



National Health Research Systems (NHRS):

- Political commitment to *research (for health)*

1) Have credibly set & regularly updated **health research (system) priorities**

2) Have a **research policy framework**

3) Have a **national research management structure**

national health research systems – *operationalisation*

National health research systems :

4) Need to address **Human Resources for Health Research (HR-HR)**

** Including for ethical review of research, communication,..*

5) Have a stable **Research Financing strategy** ... sufficiently high in relation to objectives

e.g. Paris Declaration on Aid Effectiveness; incentives to focus on national health & dev. goals



national health research systems – *operationalisation*

National health research systems :

6) Optimising the system:

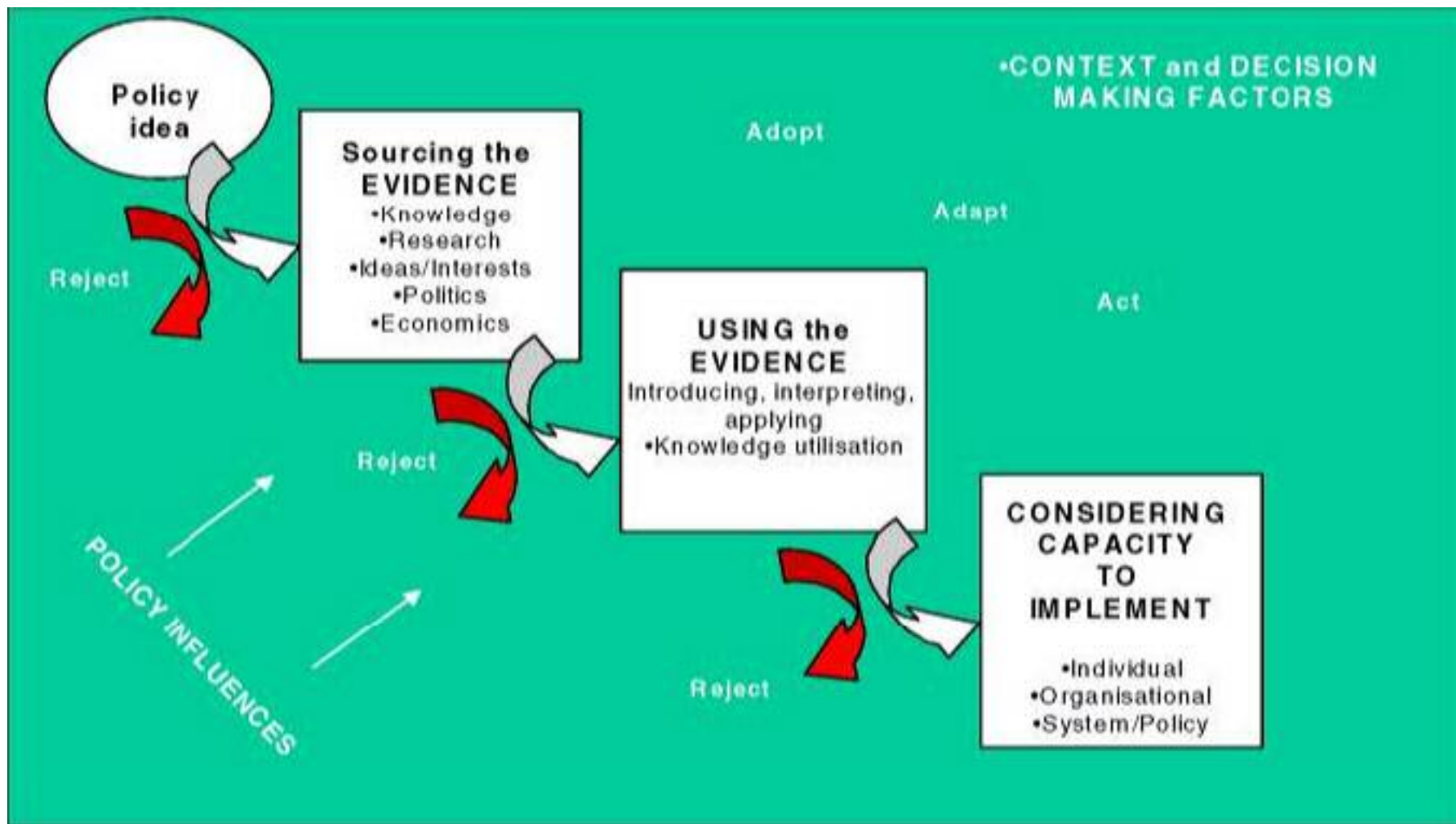
- health equity
- negotiation ability** to deal with other sectors, sponsors, private research
- finding **external research expertise** and **partnerships**
- stimulate **alignment & harmonization**
- Institution strengthening**
- monitoring & evaluation**

7) International linkage

- networks & networking
- regional, international



‘research to action’



Pathways to “Evidence-Informed” Policy and Practice: A Framework for Action.
Shelley Bowen* and Anthony B Zwi. PLoS Med. 2005 July; 2(7): e166.

‘research to action’

- *is not an ‘event’ or ‘operation’*
- think ‘complexity’
- think ‘process’
- think ‘system’
- think ‘long term’
- think ‘communication’
- think ‘trust’
- think ‘expertise’
- think ‘ownership’
- think ‘networks / networks’



Human Resources for Health Research: An African Perspective

New - 'HR-HR' Human Resources for Health Research

Global Forum
for Health Research
HELPING CONNECT FOR 100 YEARS



COHRED

IDRC

AFRICAN HEALTH
RESEARCH FORUM

COHRED HR-HR Initiative

ON THIS PAGE

Executive Summary

Theme 1: General human resources issues

Theme 2: Networks for improved health research

Theme 3: The role of communities in influencing health research

Theme 4: Communication skills and pathways to improve the effectiveness of health research in Africa

African young professionals' project - Knowledge Translation for HR-HR Nairobi meeting

Welcome to the page of 'HR-HR' Human Resources for Health Research – an African Perspective

'HR-HR' Human Resources for Health Research: an African Perspective

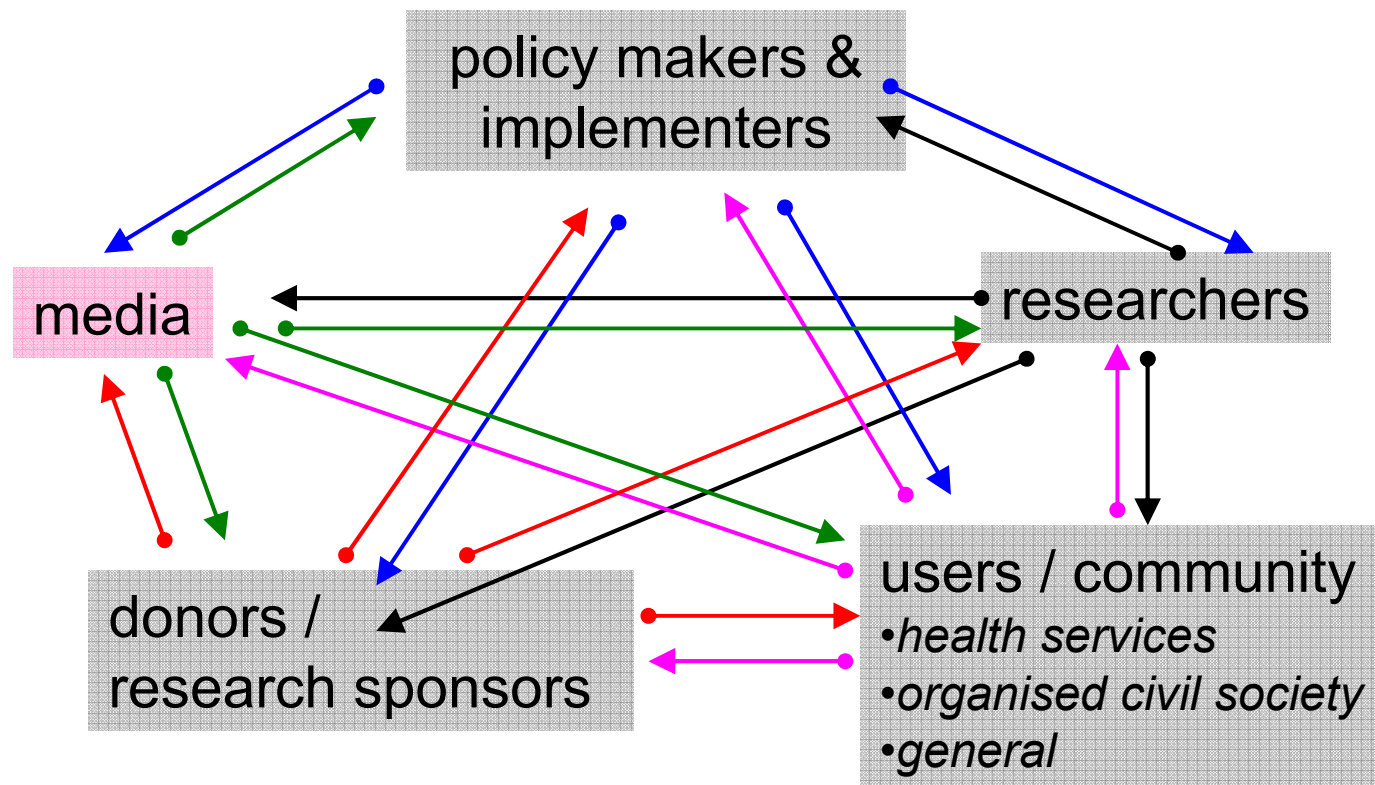
The HR-HR Africa process aims to provide an action-oriented and holistic look at human resources needs in a health research context. The HR-HR expert meeting (Nairobi, July 2-5, 2006) will consider important facets of human resources that are generally not considered. Four multi-country teams will generate new thinking around four core themes:

- **General human resources issues.** The general human resources environment in Africa.
- **Communities influencing research agendas.** How communities can influence health research agendas at local and at national levels to focus on health priorities.
- **The power of networks.** How 'networking' can strengthen health research.
- **Communication and Knowledge Sharing for impact.** What skills are needed in health research systems and organizations to optimize the use of research communication and knowledge sharing.

The consultation process of the four themes started in early 2005. The partners will take stock of the work in progress at an expert meeting in Nairobi in July. Here, some 60 experts in the thematic areas will meet in Nairobi to review their findings. The meeting is expected to generate new thinking, and plans for future work, programmes and initiatives on the thematic areas. New alliances and professional communities are expected to result from these rich exchanges.

‘research to action’

- think ‘communication’



Policy Forum

Grand Challenges in Global Health: Engaging Civil Society Organizations in Biomedical Research in Developing Countries

Anant Bhan^{*}, Jerome A. Singh, Ross E. G. Upshur, Peter A. Singer, Abdallah S. Daar



This is 1 of 4 articles on ethical, social & cultural issues in the Grand Challenges program

Civil society organizations (CSOs) are nonprofit organizations that aim to further the interests of

with communities and CSOs, and being sensitive to their respective needs and perceptions.

In October 2005 the Bill & Melinda Gates Foundation announced an approximately US\$450 million sponsorship of 44 innovative projects under the auspices of its Grand Challenges in Global Health (GCGH) initiative. As described in the opening article in this series, we serve as an

which is involved in health services provision throughout the country, has in recent years founded a university, including a public health school to train public health researchers and practitioners. CSOs can be divided into five types:

Nongovernmental organizations. Nongovernmental organizations (NGOs) work outside the direct control of governments. They can be

World Health
Organization

عربي | 中文 | English | Français | Русский | Español

 Search☒ All WHO ☐ This site only[Home](#)[About WHO](#)[Countries](#)[Health topics](#)[Publications](#)[Data and statistics](#)[Programmes and
projects](#)[Research Policy
and Cooperation](#)[Health research](#)[Research ethics](#)[Evidence-Informed
Policy Network](#)[Advisory
committee](#)[Expert advisory
panels](#)

Research Policy and Cooperation

[WHO](#) > [Programmes and projects](#) > [Research Policy and Cooperation](#)

EVIPNet - EVIDENCE-INFORMED POLICY NETWORK

What is EVIPNet?

EVIPNet (Evidence-Informed Policy Networks) is an innovative program to promote the use of health research in policy- and decision-making and practice. Ultimately, EVIPNet is a partnership between policy- and decision-makers and researchers to facilitate decision-making and policy implementation through the use of the best quality and safest scientific evidence available globally and locally.

The mandate from the 58th World Health Assembly

EVIPNet builds upon one of the key recommendations from the WHO's Ministerial Summit on Health Research (November, 2004) to translate knowledge into action to improve health. This resolution was endorsed by the 58th World Health Assembly in May, 2005:

"to establish mechanisms to transfer knowledge in support of evidence-based public health and health-care delivery systems, and evidence-based health-related policies".

RPC NEWS

International Clinical Trials Registry Platform

New standards for
registration of human
medical research
[More Information](#)
[News release](#)

Research for Health

A Position Paper on
WHO's Role and
Responsibilities in Health
Research. Last update:
16 May 2006
[The report \[pdf 218kb\]](#)

The 58th World Health Assembly

The 58th World Health
Assembly approved the
resolutions emanating
from the Mexico Summit
Statement on Health
Research
[The text \[pdf 191kb\]](#)



ZonMw

[Organisation](#) | [Grants](#) | [Programmes](#) | [Implementation](#)



*ZonMw
the Netherlands organisation for
health research and development*

[Search](#)

[Home](#)

[Sitemap](#)

[Contact](#)

[Nederlands](#)

■ News

August 2, 2007

[Public involvement at ZonMw](#)

ZonMw is keen for the public to become involved in scientific research, and undertakes various activities to this end. They include training for secretaries, afternoon workshops for patients and researchers, and the establishment of a database of individuals with practical expertise.

June 26, 2007

[Eurocan+Plus, reducing fragmentation in European cancer research](#)

ZonMw is a partner in the European Commission-funded project Eurocan+Plus, launched to reduce the fragmentation in European cancer research.

May 21, 2007

[Evaluation of Termination of Life on Request and Assisted Suicide \(Review Procedures\) Act](#)

The number of cases of euthanasia and assisted suicide was lower in 2005 than in 2001.

May 21, 2007

■ Grants

May 21, 2007

[Call for submission of pre-proposals for the ZonMw Clinical Fellows programme](#)

Deadline: September 4, 2007

May 21, 2007

[Call for submission of pre-proposals for the Efficiency Studies programme](#)

Deadline: September 11, 2007

January 1, 2007

[Continuous call for proposals for international exchange and collaboration grants in Electromagnetic Fields and Health](#)

Deadline: December 31, 2007

ORGANISATION

[News](#)

[Working in an international context](#)

[Challenges](#)

[Method](#)

[Contact information](#)

Method

[Print deze pagina](#)

From commission to programme

Government ministries, the Netherlands Organisation for Scientific Research (NWO) and other organisations commission ZonMw to find solutions to certain problems or to boost work in particular areas. Together with experts from the field, ZonMw analyses the current state of play, the problems that exist, the priorities and where to look for solutions. We then incorporate our findings into a programme – a plan of action that sets out the direction for developments in scientific research and health care. The programme gives scientific and health care institutions the opportunity to conduct research or to develop, test and implement innovations on a project basis. ZonMw's main commissioning bodies are the Ministry of Health, Welfare and Sport (VWS) and NWO.

Quality and innovation

ZonMw's chief priority is high-quality scientific research and health care. Clear selection criteria mean only the best proposals are considered for grants. Innovations in health care practice are introduced only once their effectiveness and practicability have been proven. Proposals for research and practical innovations must be in with one of our programmes. Some programmes are designed mainly to boost scientific standards or developments in certain areas of science. In others, the emphasis is on developing and testing innovations within particular focus areas or for certain groups. And in other programmes, ZonMw directs improvement processes, coordinating the large-scale introduction of tried and tested innovations.

Research capacity in Africa

Strengthening relationships between UK and African institutes.

Expressions of interest invited.
Deadline: 14 February 2008.



The Wellcome Trust is an independent charity funding research to improve human and animal health.

Explore the site

Select a subject...

News and features

Other Wellcome sites

Current highlights

+ Biomedical science

Immunology and Infectious Disease
Populations and Public Health
Neuroscience and Mental Health
Physiological Sciences
Molecules, Genes and Cells

RESEARCH CAPACITY STRENGTHENING IN AFRICA

Purpose

This initiative aims to build a critical mass of sustainable local research capacity across Africa, through strengthening African universities and research institutions.

Background

There is an urgent need to strengthen local research capacity in Africa, to tackle compelling questions about health and disease vital to enhancing people's health, lives and livelihoods.

‘research to action’

- think ‘system’
- think ‘complexity’

individual

institutional

research system

socio-economic & political environment

... and international

OECD High Level Forum
***Strengthening policies to improve availability of medicines for
neglected and emerging infectious diseases***

Developing countries propose complementary agenda to strengthen the southern perspective

HIGHLIGHTS

- ❑ **OECD countries endorsed the 'Noordwijk Medicines Agenda'**, aimed at building political support for improving the availability of drugs, vaccines and diagnostics for neglected and emerging infectious diseases that affect developing countries.
- ❑ Several developing countries at the forum welcomed the Noordwijk Agenda and recommended sharing it more broadly with other developing countries.
- ❑ **Cameroon proposed to host a follow-on meeting** to bring a stronger southern perspective to the initiative.

Background:

The High-Level Forum on Medicines for Neglected and Emerging Infectious Diseases¹ brought together over 200 participants, mostly from OECD countries and some from developing countries. It included representatives from government, industry, donor agencies, academia, philanthropic foundations, international agencies and non-governmental organisations. Expert groups met in two preparatory workshops – "Accelerating Neglected Diseases Drug Discovery"

‘research to action’

- think ‘ownership’
 - who asks the question about lack of research implementation ?
 - ‘research question’ vs ‘problem that needs research’
 - ‘vertical’ vs ‘horizontal’ action
 - ‘probability’ vs ‘dichotomy’
 - time, trust, win-win

**Health and
Disease**

Infectious diseases

Chronic diseases

Radiation

Product safety

Poisons

Environment and health

Health of the Dutch in
focus

**Prevention and
Care**

**Food, Nutrition
and Water**

**Accidents and
Disasters**

**Environment and
Chemicals**

About RIVM

/ Health and Disease

[printable version](#)

Health and Disease

► **Health, illness and disease**

What are the measures taken in the Netherlands to prevent outbreaks of serious infectious diseases? What are the risk factors related to coronary heart disease? What is the average life expectancy in the Netherlands? Does health differ according to socio-economic group?

The role of the RIVM in health and disease covers research and advice on new infectious diseases, protection against infectious diseases through vaccination and risks due to poisonous substances and exposure to radiation. RIVM also examines the most common causes of death in the Netherlands.

RIVM functions as a research institute and centre of expertise in the Netherlands to support policy-makers and professionals in various fields of work. The institute monitors national and international data on infectious diseases, making it possible to signal potential epidemics in an early phase (early warning). Extensive information on health, illness and disease, risk factors, and care and prevention has been compiled into RIVM's [National Atlas for Public Health and Healthcare](#) (in Dutch only).



GLOBAL FORUM

On Bioethics in Research



Home

Useful Links | Site Map | Write Us

About GFBR

First Forum

Second Forum

Third Forum

Fourth Forum

Fifth Forum

Sixth Forum

Seventh Forum

Eighth Forum

Ninth Forum

Resources

About GFBR



Partners

Who are the Forum's current partners?

- [Aga Khan University \(AKU\)](#)
- [Council on Health Research for Development \(COHRED\)](#)
- [Facultad Latinoamericana de Ciencias Sociales \(FLACSO\)](#)
- [Health Research Council of New Zealand](#)
- [Institut National de la Santé et de la Recherche Médicale \(INSERM\)](#)
- [Medical Research Council-United Kingdom \(MRC UK\)](#)
- [National Institutes of Health-Fogarty International Center \(NIH-FIC\)](#)
- [The Wellcome Trust \(WT\)](#)
- [World Health Organisation \(WHO\)](#)

Latest News

- Call for Applications for Fellowship Programme ([more...](#)).
- Call for Applications to Host GFBR10 in 2009 ([more...](#)).
- Newsletter ([more...](#)).
- 9th GFBR annual meeting set for New Zealand, December 2008.. ([more...](#)).



آغا خان یونیورسٹی
THE AGA KHAN UNIVERSITY

internationalisation ...





**2008 Global Ministerial Forum on Research
for Health**

Bamako, Mali: 17-20 November 2008


Strengthening Research for Health, Development and Equity

Organized by


 **COHRED**
Council on Health Research for Development

 **World Health Organization**



 **Global Forum
for Health Research**
HEALTHY SOCIETY FOR THE 21ST CENTURY

 **The World Bank**



internationalisation ...

- why would you want to do that ?
- is it your mission or mandate ?
- is there a need ?
- are there opportunities for ... what ?
 - *funding*
 - *helping transformation*
 - *growth*
- what are possible problems & risks ?
 - *who else is out there ?*
 - *funding ... may also go down*

About the Health Systems Trust

Our Vision

Health systems supporting health for all in southern Africa

Mission

To contribute to building comprehensive, effective, efficient and equitable national health systems by supporting the implementation of functional health districts in South Africa and the region.

Principle Objective

To promote scientific research into health systems in South Africa with the principle objective of designing and planning programmes and evaluations thereof towards restructuring of the health system and the development of a comprehensive National Health System based on equity

HST Trust Deed, 1992

Since 1992, the Health Systems Trust (HST) has been contributing to the development of a comprehensive, equitable and effective national health system in South Africa. More recently HST has begun to work more widely within the SADC region.

Our core activities are health systems research, health systems development, advocacy, capacity development and information dissemination. These activities are implemented through core programmes of Research, the Initiative for Sub-District Support (ISDS), Community Development and HealthLink.

internationalisation ...

on the positive side:

- *equity = 'poverty reduction' / MDGs*
- health systems research has some funding
 - Mexico 2004
 - Alliance for Health Systems and Policy Research
 - Dutch Health Systems Research centre
- *'System'-thinking is making a bit of a come-back*
- tie to 'vertical' programmes : eg COHRED's RVP: 'Responsible Vertical Programming'
- *check Doris Duke Charitable Foundation call for PHC development*

internationalisation ...

on the other side:

- health systems research is almost past ‘sell-by’ date: move towards ‘implementation research’
- *Gates remains unconvinced ...*
- Health systems research is (often) yet another ‘vertical’ programme
- *funding is tight – (but ...)*
 - *especially for international NGOs/CSOs*
 - *especially in research*

where to from here ...

with 'research to action'

- *as major player, HST needs to have a comprehensive plan ...*
- *and match it with resources*
- *engage in (local & international) partnerships*
- *think long-term & monitor action*

where to from here ...

with 'internationalisation'

- *be clear why you want do this*
- *find partners for different activities*
- *use current calls for proposals to get 'projects' going*
- *consider modifying HSTs core : from district to national health systems*