

COHRED ANNUAL REPORT 2010

Supporting national health
research systems in low- and
middle-income countries



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A year of major progress

For COHRED, 2010 will go down as a watershed year for two main reasons – firstly, we started the walk towards a new future as a social enterprise, and, secondly, because of the planned merger with the Global Forum for Health Research.

COHRED started operations in 1993, following the report of the Commission on Health Research for Development that was published in 1990. COHRED's main focus was the promotion of the Essential National Health Research (ENHR) strategy in low- and middle-income countries. To implement this, COHRED was started as an international NGO, headquartered in Geneva, with a board of 18 persons – two thirds of whom come from low- and middle-income countries – and a donor-provided budget varying between \$1-1.5 million. Helping countries in the process of priority setting became a prominent activity and key to starting the road to building evidence to inform policy in health. This was COHRED "1.0".

From 2004 onwards, COHRED decided on a different path – not to be limited by available donor funding, rather to become driven by the task at hand. We 'turned the tables'. If what we did was useful to low- and middle-income countries, then we should be able to find sufficient resources to enable us to operate wherever what we do is needed. Development of our own capacity to support countries to follow through on national priorities became a key focus, and operationalising the 'National Health Research System' became the target. Funding was increasingly derived from contracts. This was COHRED "2.0".

We are now going further – designing solutions with which countries can turn research into technologies, and technologies into country, regional and even global action to improve health, equity and development. The world has changed: in 1993, the model of research support was unidirectional from 'north' to 'south'; in 2010, many low- and middle-income countries have become or are becoming research and innovation leaders themselves. COHRED "3.0" operates in this new environment, we are becoming a 'southern alliance with key northern partners' with increased technical expertise and a continued emphasis on health and equity as key determinants of successful use of research and innovation for development. We can proudly say that an increasing part of our income is generated from low- and middle-income countries.

Against this background, the 2010 external review of COHRED commissioned by Irish Aid examines how ready we are to tackle this future and what we need to do to achieve our ability to deliver relevant and quality technical support in pursuit of making research and innovation work for health, equity and development – in short, how we can support "research for health" everywhere. The document can be downloaded from our website.

As virtually the only organisation in the world focusing on 'national' rather than 'global' capacity building in research and innovation, the external review recommended that COHRED consider hosting annual conferences to increase its voice.

Following the small, but highly successful first "COHRED Colloquium" in October 2010 – in part to commemorate the 20th Anniversary of the Commission on Health Research for Development – we were about to start planning for a second Colloquium when a momentous decision was made.

The Global Forum for Health Research, having delivered 13 global meetings that opened the eyes of many working in the field towards the potentials of health research to support global health and development goals, decided to merge its operations into those of COHRED in November 2010. This was something many had wanted to see happen a long time ago. It is a logical conclusion in the attempts to rationalize the global landscape in health and development. For us, at COHRED and in the Global Forum, it is a great opportunity to bring together the local and the global, something we will start working on in the new year.

The COHRED Group*



Supporting research and innovation systems for health,
equity and development

* At the time of publication, the two organisations have merged.

COHRED has achieved several other milestones that are presented in more detail in this year's report. The two most visible ones involve a 'political-technical' partnership with NEPAD (the New Partnership for Africa's Development), now a formal body of the African Union. In February 2010, we presented jointly a new framework for "Strengthening Pharmaceutical Innovation in Africa" – the result of a three-year programme of work, supported by the Netherlands and Switzerland – enabling countries to decide how they want to engage with pharmaceutical innovation, and to gauge what they need to do to get there.

And in May 2010, we signed the contract with the Netherlands and NEPAD to initiate the four-year "Research for Health Africa" (R4HA) project in which we will jointly work on building and strengthening the national health research systems of three countries. A great effort, and, in essence, the product of "setting our vision towards providing solutions where needed – not just on spending wisely what we are given".

We want to thank all staff, members of the COHRED Board, partners, donors and supporters for their continued interest in and support for research and innovation for health, equity and development.



Carel IJsselmuiden
Director: COHRED



Cheikh Mbacké
Chair: COHRED Board

Country support

Strengthening national health research systems

Expertise, tools, approaches

COHRED's support to countries is built around its Framework for national health research system ('NHRS') development. This planning and research management tool guides decision makers through a systematic assessment of their current situation. It helps them develop a picture of future targets for health research and areas where professional capacity needs to be developed to produce meaningful health changes for the country.

A Framework that works for countries

The Framework is a series of linked guides covering critical areas for a national system. These include: assessment of current research capacity, policy development, priority setting, research management, strategies for alignment and harmonization between programmes and donors, strategies for national pharmaceutical innovation and access to medicines.

The Framework is in development. It offers guidelines, methods, manuals, or links to experts in other countries. And through the growing Health Research Web platform, countries have the opportunity to share expertise.

The COHRED NHRS Framework is a planning and research management tool for decision makers. It is based on more than a decade of support to countries to develop their strategies for Essential National Health Research and health research systems.

Resources

NHRS frameworks

www.cohred.org/framework-guides-systemstrengthening

www.healthresearchweb.org/common/index.php

Alignment and harmonization: An assessment of the health research system in Tanzania

www.cohred.org/sites/default/files/Tanzania_low_res.pdf

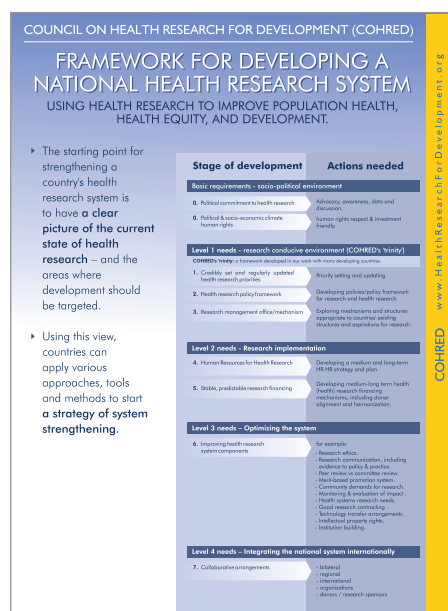
Record Paper 9: Research for health and health system strengthening in Africa

www.cohred.org/sites/default/files/COHREDRP9_Research%20for%20Health_System%20Strengthening_in_Africa.pdf

Support to Countries in 2010

In 2010, COHRED provided support to ten countries and regions.

- Caribbean Region
- Colombia
- Costa Rica
- Egypt (EMRO/WHO region)
- Guinea Bissau
- Honduras
- Paraguay
- Senegal
- Tanzania
- West Africa Region



The COHRED NHRS Framework is a planning and research management tool for decision makers. It is based on more than a decade of support to countries to develop their strategies for Essential National Health Research and health research systems.

Merging with the Global Forum for Health Research

Global Forum integrates with COHRED

The governing body of the Global Forum for Health Research decided to integrate its activities with COHRED, a process that concludes in March 2011 with a Memorandum of Agreement describing a programme that combines the best of both organisations. The merged structure for the first time creates one platform for dialogue and policy shaping between the global health players and their country counterparts.

www.cohred.org/sites/default/files/COHRED_GFHR_INTEGRATIONpress_release_FINAL.doc

The COHRED Group*



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COHRED 2010 – KEY ACTIVITY AREAS

Technical support for National Health Research System development	Support to countries Ethics Review Capacity support Technology Transfer/Pharmaceutical Innovation in Africa
Web-based research system support	Health Research Web, its services and applications
Communication, Knowledge sharing, Advocacy and Campaigning	Strategic communication and advocacy for COHRED programmes and initiatives Responsible Vertical Programming – on-going campaign Strategic communication course and materials for country partners Knowledge sharing and learning components of programmes and COHRED meetings COHRED publications
Research and Development	Pharmaceutical Innovation Framework Review of National Health Research Systems in 52 countries Fair Research Contracting First paper of Research Ethics Review Capacity in Africa

“The merger of these two organisations working in public health is very exciting as it will certainly lead to greater attention to innovation in health for the improvement of public health and economic prosperity. The merged organisation will constitute a strong public health forum focused on issues of research for health, technology transfer and innovation to allow developing countries to manufacture these technologies with countries. This will create jobs, stimulate research and innovations, contribute to the economy and improve public health.”

Dr Hassan Mshinda, Director General, Tanzania Commission for Science and Technology.

An investment in improving systems, governance and management for research and innovation in low- and middle-income countries is a direct investment in their economic future. COHRED supports countries that want to achieve this.

20th Anniversary of the Commission on Health Research for Development

In the two decades since the Commission's report and recommendations were published, the world of global health has become increasingly complex. Serious new public health issues have emerged; 'eradicated' diseases have reappeared. A multitude of new global health initiatives has been created to produce and procure medicines, develop and deliver vaccines and cures, and solve the problems of neglected diseases. The estimated total investment in health research has increased from some \$30 billion (1986) to \$160 billion (2005) annually – with an estimated 5% spent on the needs of low- and middle-income countries¹.

It is certain that the global health movement of the past two decades has made significant improvements in disease eradication and health care. It has also produced a new generation of world-class researchers from low-income countries. In contrast, little progress has been made on a core priority defined by the Commission – strengthening countries' ability to define, manage and deliver research that meets their national health priorities.

The economic success of the world's high-income countries since the Second World War was built on deliberate and planned investments in science and technology².

During this same period, low-income countries have received aid, programme and project funding from these donor countries. They have however received little investment to create the conditions to drive true long-term economic development.

Despite this, donors and development partners remain reluctant to invest – in low- and middle-income countries – in the same capacity building that has brought their own countries sustained growth and stability. This missing link can be called

the strengthening of systems for the effective management and governance of research. To date this enabling approach to developing countries' research and innovation capacity has not been well supported as a development strategy.

An investment in improving systems, governance and management for research in low- and middle-income countries is a direct investment in a country's economic future. COHRED is committed to supporting countries that want to achieve this goal.



Commission on Health Research for Development Report, 1990.

1 de Francisco A, Matlin S (eds). Monitoring financial flows for health research 2006: The changing landscape of health research for development. Global Forum for Health Research, 2006.

2 Conway G, Waage J. Science and innovation for development. UK Collaborative on Development Sciences, 2010 (available at www.ukcds.org.uk).

COHRED in 2010

Achievements and key activities

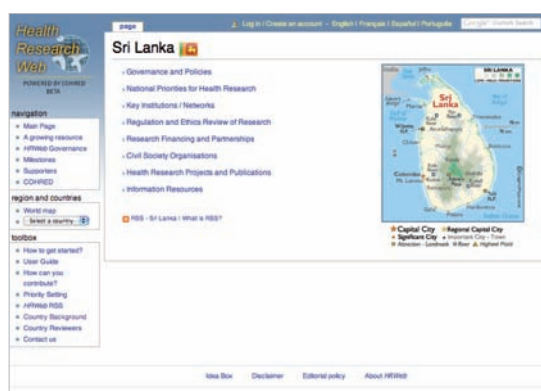
www.healthresearchweb.org

The Health Research Web platform for countries

Effective management and improved cooperation for research for health

Health Research Web (HRWeb) started four years ago as a website presenting documents and information on health research in countries. Today it is being recognised by some countries as a strategic tool for health research managers and senior government officials interested in better managing their investments in research for health. It is also growing into a platform for the exchange of information on many aspects of health research for development.

Two significant changes have helped HRWeb move forward in 2010. Firstly, a number of clients have signed contracts with the HRWeb platform for the creation of specific management tools based on the HRWeb 'engine'. HRWeb is at the center of two initiatives for improving management of health research in Africa and one in the Americas. The West African Health Organisation (WAHO) plans to use HRWeb in its work with 15 member countries to improve management and cooperation on health research in the regions. The COHRED-NEPAD Research for Health Africa programme will support a growing number of partner countries to develop national health research information systems. These will be based on the HRWeb platform and tailored to partner countries' specific needs.



Management tool and collaboration platform: Health Research Web aims to provide all information on research for health – from the country perspective.

Several new HRWeb features have been launched in 2010 or are nearing completion, including: HRWeb Project Registry that gives countries instant access to all aspects of research projects in a country – by disease, region, institution, donor/funder, investment level, and still more. Civil Society area that lists these organisations by country in a wiki format that can be updated and improved by any registered user; Research Ethics Web – the platform for all ethical review committees in Africa, it aims to become a community of practice for these professionals; Policies, Priorities and Governance – information on key official documents and policies by country.

New platforms and resources based on Health Research Web

The HRWeb team has been busy meeting requests from a number of partners interested in using this platform to better manage their research.

Monitoring and evaluation platform: WHO 'Global Strategy and Plan of Action' on Public Health, Innovation and Intellectual Property (WHO/PHI).



For the WHO-PHI secretariat, COHRED is building an information system with projects, policies and official documents, and to track performance of the Global Strategy and Plan of Action.

www.africascienceweb.org

Monitoring and evaluation: Africa's indicators for science, technology & innovation



The NEPAD Agency has contracted COHRED and HRWeb to create the platform for its African Science, Technology & Innovation Indicators (ASTII) initiative. The project will collect, analyse and share science information, data on technology and innovation, and develop indicators to improve the relevance science, technology and innovation in Africa.

www.healthresearchweb.org/indepth

INDEPTH geographic surveillance – management information for 38 member countries



The INDEPTH geographical surveillance network has contracted with HRWeb to develop its new web-based management information system that links INDEPTH member institutions to the Secretariat, allows analysis of data across organisations and countries and stimulates interaction between them.

www.healthresearchweb.org/common/country_details.php?lg=en&id=206

HRWeb Americas



The Pan American Health Organisation (PAHO/WHO) and COHRED are working to bring information on research for health to a special HRWeb Americas site. Information will be in English, Spanish and Portuguese, list key documents by country, and have a strong component of exchange and cooperation across the region.

[Research for Health Africa \(R4HA\)](#)

Supporting research management - a learning platform for countries
Building national research information systems

Research for Health Africa is a long-term programme that supports countries to strengthen their ability to manage and deliver research for health to meet their national priorities. This is a partnership between COHRED, the NEPAD Agency of the African Union, and participating countries. It brings together groups of countries to learn together as they design strategies and action plans for strengthening research for health and build national information platforms to better manage their research.

Current partner countries are Senegal and Tanzania, with a third core country to start soon. As the programme progresses, more countries will join, forming a community of practice bringing together policy makers and research managers interested in improving the management of research and creating national research information strategies.

Participants will meet yearly to develop and reviewing national action plans and research priorities. COHRED and NEPAD will provide technical support for the process and continued mentoring of senior government research officials.

Research Ethics Web

Tracking ethics and clinical trial capacity. A new resource and community of practice – for Africa and worldwide

Research Ethics Web provides the first picture of ethics review capacity across the African continent. To date, some 93 ethics committees have provided information to the platform. It provides rapid access to practical information and a web space for interaction between all those interested in well-managed clinical trials in Africa.

While the platform serves Africa today, ethics committees and drug regulatory authorities from all countries are encouraged to add information to a space they can create and manage – that describes their areas of work, protocols, project details, and other information they want to share.

Information on Africa's Regional Ethics Committees (RECs) is also being added. Previous

surveys indicate some 35 RECs on the continent. Research Ethics Web – with its wiki-style approach where users can add and update their own information – has documented 125 committees in Africa. This number will grow as Francophone and Lusophone countries start using the platform. As it develops, Research Ethics Web will be an ideal location to exchange a wealth of information on research ethics worldwide.

A social networking feature to link people in the profession, and stimulate learning, is being developed.

Partners: COHRED, South Africa Research and Ethics Training Initiative (SARETI) University of KwaZulu Natal, European and Developing Countries Clinical Trials Partnership (EDCTP).

www.healthresearchweb.org/common/hrweb.php?lg=en&title=ethics

NEW FUNDERS FOR 'ETHICS WEB'

Fogarty International Center of the NIH	Grant to create an 'ethics network' feature for exchange between regional committees, multicenter trials and students in different countries
Pfizer Pharmaceuticals – speeding HRWeb implementation	Creating Drug Regulatory pages for this web, as a first step in opening survey methods to a wiki approach for dynamic and rapidly updated regulatory information by country.

Support to countries and regions

Research management strategies and information systems for West African countries

West African Health Organisation (WAHO)

Over the past two years, COHRED has worked closely with the management of the West African Health Organisation (WAHO) to support its efforts to improve countries' capacity to manage and deliver research for health. In 2010, COHRED took forward the work with WAHO in exploring opportunities to develop national action plans for research for health. 2011 will see the fruits of these discussions: WAHO will start using HRWeb for countries in the region, as a first step toward creating national health research information systems. COHRED, WAHO and IDRC will collaborate in research for health system development in Liberia, Sierra Leone, Mali and Guinea Bissau.



Guinea Bissau

COHRED has been working with research management of Guinea Bissau's Ministry of Health over the past four years to support their creation of a nation health research system. COHRED has been requested to help with the design of a national priority setting process and with research communication and information strategy for the newly created national health research institute INASA.

Latin America

Regional initiative – health research system strengthening

In 2009, a follow-up meeting to the First Latin American Conference on Research and Innovation for Health was organised in Cuba, prior to the Global Forum for Health Research annual meeting. This follow up meeting enabled people from the region to engage in debates on research for health system development in Latin America. In 2010, the focus has been on developing strategies and action plans

to follow up on some of the recommendations made at these regional meetings – especially focusing on Central American countries. In 2011, this will result in training in research for health system development trainings for the Latin American countries.

COHRED and INSP strengthen ties

COHRED and the Instituto Nacional de Salud Pública (INSP - Mexico's National Institute of Public Health) moved to sign a Memorandum of Understanding following an initial letter of understanding. Progressing the relation one step up will allow both organisations to seek projects and financing opportunities for joint collaboration. The first major collaboration is to happen in 2011 for a project financed by RIMAS and AECID. The project will offer training of national research for health managers using INSP's IT online teaching platform and aims to reach more than 20 participants in the Latin American region. We expect this to be the first of many more collaborations.

Work with PAHO/WHO – Health Research Web Americas

COHRED signed a wide-ranging Memorandum of Agreement with PAHO, for COHRED to collaborate on activities of joint interest and to facilitate technical expertise to countries in system strengthening. With PAHO/WHO funding, both organisations worked together in reshaping and building of the Health Research Web Americas.

Priority setting

Setting national priorities for research for health

COHRED proposes a practical approach to priority setting, based on its experience of many years of work with countries. Several countries and regional institutions are using COHRED's approach to guide their development of national strategies. COHRED has created a special priority setting web resource and guideline for countries to make this experience available to more countries.

www.cohred.org/prioritysetting



Caribbean regional strategy

The Caribbean Health Research Council (CHRC) contracted COHRED to provide technical support for the design and follow-up of a regional priority setting process for health research. CHRC inspired itself for the COHRED approach to prioritise work for the region in eight health areas. The group is using Health Research Web to share documentation and to give participants rapid access to questionnaires and results.

www.healthresearchweb.org/common/country_details.php?lg=en&id=210

Honduras

Honduras requested COHRED's support for its priority setting effort. As a first step, an online consultation was held to explore national needs and assess how COHRED's approach can best serve them. Honduras plans an official collaboration with COHRED in 2011 through the Ministry of Health.

National Health Research System development/ strengthening

Paraguay – New policy: research for health

Over the past two years, COHRED has provided strategic support and mentoring to senior officials in the Paraguay government – for the creation of its national health research system development. This work has included a visit to Mexico by the vice-minister of Health, the Executive Director of Science & Technology Council and a senior Paraguayan research manager to meet counterparts who designed the Mexican health research management approach and policy. This culminated with the creation by Paraguay in 2010 of its policy for Research for Health, backed by a Presidential Decree on research for health, which came into force at the end of 2010.

www.cohred.org/Latin-America-progress-research-for-health

www.cohred.org/Paraguay-new-policy-research-for-health

Colombia – National health research system conferences

COHRED participated in a two day seminar hosted by the National University in Bogota to discuss various topics on national health research systems and the use of research for health evidence in decision making. COHRED was invited to talk to students at Masters and Ph.D. level, and to deliver the opening speech for the academic year for the doctoral public health programme.

Middle East

Mapping health research systems and capacity

COHRED worked with the WHO regional office for the Eastern Mediterranean and Middle East (EMRO) for its third round of mapping national health research systems in the region, in the past five years. This initiative, funded by WHO-EMRO and managed by COHRED, looked at the research capacity for health in Afghanistan, Pakistan, Palestine, Iraq, Syria, who met in a meeting hosted by the National Research Centre of Egypt.

This activity completed the mapping of health research systems in much of the region. The EMRO office has mapped systems in seven countries. A previous COHRED-EMRO partnership mapped a further 10 Middle Eastern countries, looking specifically at priority setting processes.

Strengthening pharmaceutical innovation in Africa

Practical solutions for countries to design access and innovation strategies

Together with the NEPAD Agency of the Africa Union, COHRED has sparked the creation of the first African-owned capacity building and strategic planning initiative for pharmaceutical innovation on the continent.

There are a number of activities around 'pharma innovation' driven by international health programmes or UN bodies (such as WHO's Special Programme for Research and Training in Tropical Diseases - TDR), which are largely one-off studies, or focused on the training of individual researchers.



The initiative Strengthening Pharmaceutical Innovation in Africa is unique in several ways. It offers a very practical approach to senior government policy makers interested in crafting strategies for medicines access, procurement or production. It proposes a tool for planning and strategy development that has been developed and reviewed by countries. And it is African-owned – developed together with countries, peer reviewed by experts from across the continent and endorsed by the Africa Council on Science and Technology Ministers (AMCOST).

This initiative is expected to receive funds to start working with countries on strategy development and capacity building plans. It is a good illustration of how COHRED works, and what makes COHRED different from other organisations working in health and health research. The initiative and its Pharmaceutical Innovation Tool were developed with countries and reflect their needs. It is being put into action by the NEPAD Agency, at the request of countries. COHRED will provide technical support to countries at their request. The ultimate goal of the activity is not to expand COHRED's role, but to build the capacity of countries to better define their needs. And to work with global health programmes and international agencies on an equal footing. In a word: to put the responsibility for Africa's pharmaceutical innovation and access priorities where it belongs...in countries' hands.

www.cohred.org/African_Innovation

Redefining Development - COHRED Colloquium gives country and policy partners 'another look' at how development can work better... for them

The COHRED Colloquium brought together a group of 50 high level 'change makers' to learn together around the issue of 'Redefining Development'. This one day exchange was structured in a series of conversations between government decision makers from north and south, research managers, senior researchers and members of the media. They reflected together on new approaches to development, and on ways to mobilise science and technology in low- and middle-income countries.

www.cohred.org/colloquium

Synthesis report:

www.cohred.org/sites/default/files/COHREDColloquium2010_Synthesis%20ReportFINAL_web_0.pdf

cohredcolloquium2010
Research for Health and Development

Partners and Partnerships

ENRECA/Health (enhancing research capacity)/ Copenhagen School of Global Health

A partnership to train developing country researchers and research managers in strategic communication of health research. This year's programme included a one-week course in Viet Nam for the Ministry of Population. Some 50 researchers linked to Danish programmes have been trained in this two year collaboration.

Instituto Nacional de Salud Pública (INSP), Cuernavaca, Mexico

Memorandum of Understanding to develop a programme of work and raise funds for health research systems strengthening in Latin America.

NEPAD Agency of the Africa Union

The New Partnership for Africa's Development (NEPAD) is COHRED's key partner in the Research for Health Africa programme and the Strengthening Pharmaceutical Innovation initiative. NEPAD is also a client for Health Research Web services for the ASTII science and technology indicators platform. A Memorandum of Agreement (MOA) exists to support conduct studies for collaboration on any topic in research for health. The Research for Health Africa (R4HA) programme funded by the Netherlands is the first operationalisation of this MOA.

Pan American Health Organisation (PAHO)

PAHO-COHRED Memorandum of Agreement to support countries to strengthen their systems for research for health, provide technical support to the agency as needed and to create HRWeb Americas.

RIMAIS (The Ibero American Ministerial Network for Learning and Research)

COHRED is a member of the Technical Advisory Board and will start a project funded by the Spanish Agency for International Cooperation and Development (AECID) in 2011, along with a partnership with the Instituto de Salud Carlos III in Madrid, Spain, and the Instituto Nacional de Salud Pública (INSP) in Mexico.

University of KwaZulu-Natal / SARETI (South African Research Ethics Training Initiative).

This partnership has been set up to focus on developing Research Ethics Web for Africa. Called the MARC project, it aims to develop an interactive map of health research ethics review capacity and drug regulatory capacity in Africa.

World Health Organisation, Geneva (WHO)

Public Health, Innovation and Intellectual Property (PHI) Global Strategy and Plan of Action (GSPOA) for PHI.

WHO/Special Programme for Research and Training in Tropical Diseases (TDR)

COHRED has provided input to regional capacity building programmes on research communication and health research system development. TDR is funding a regional workshop that COHRED will deliver in 2011, with the West African Health Organisation, on health research system strengthening.

West African Health Organisation (WAHO)

WAHO and COHRED developed a partnership around strengthening national health research systems in the West African region, specifically focusing on Guinea Bissau, Liberia, Mali and Sierra Leone. This work is technically and financially supported by IDRC.

**COHRED works with many local partners
at the country level to implement its projects
and programmes.**

COHRED Board 2010

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High Representative, European and
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MOZAMBIQUE

Dr Cheikh Seydil Mactar Mbacké
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Chair: COHRED Board from October
2009

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Programme Manager – Multilateral
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Council
TRINIDAD and TOBAGO

Dr Aissatou Toure
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Immunology, Pasteur Institute Dakar
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Marian Jacobs, Arthur Marx, Stephen Matlin, Pat Naidoo and Pem Namgal left the Board in 2010.

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Financial Support

European and Developing Countries
Clinical Trial Partnership (EDCTP)

WHO/EMRO, World Health
Organisation, Eastern Mediterranean
Regional Office

INDEPTH Network, Ghana

International Development Research
Centre (IDRC), Canada

Irish Aid

Instituto Carlos Slim de la Salud,
Mexico

NEPAD, South Africa

Department of Foreign Affairs
(DGIS), The Netherlands

Swiss Agency for Development and
Cooperation (SDC)

WHO/TDR, World Health
Organisation, Special Programme for
Research and Training in Tropical
Diseases, Program sponsored by
the World Health Organisation, the
United Nations, and the World Bank

Other Support

Mr. Derrick Wong, USA/France
Organisational Development

Caribbean Health Research Council
(CHRC),
Trinidad and Tobago

Cordaid, Project Voice and Choice,
The Netherlands

ENRECA Health/Copenhagen School
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Instituto Nacional de Salud Pública
(INSP), Mexico

Royal College of Surgeons in Ireland

SARETI, South African Research
Ethics Training Initiative, South
Africa (CHECK)

Strengthening Engagement in Public
Health Research ('STEPS')

Universidad Nacional de Colombia

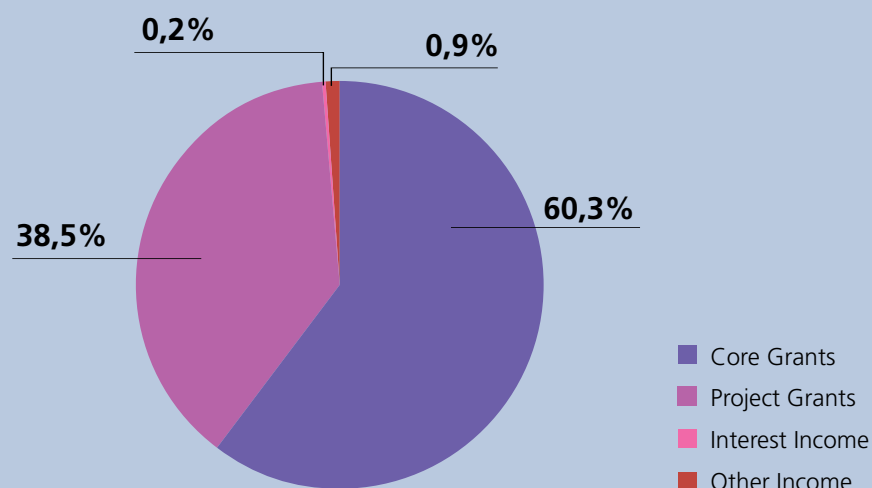
WHO/PAHO, World Health
Organisation, Pan American
Regional Office

Key Partners in 2010

Ministry of Health, Guinea Bissau

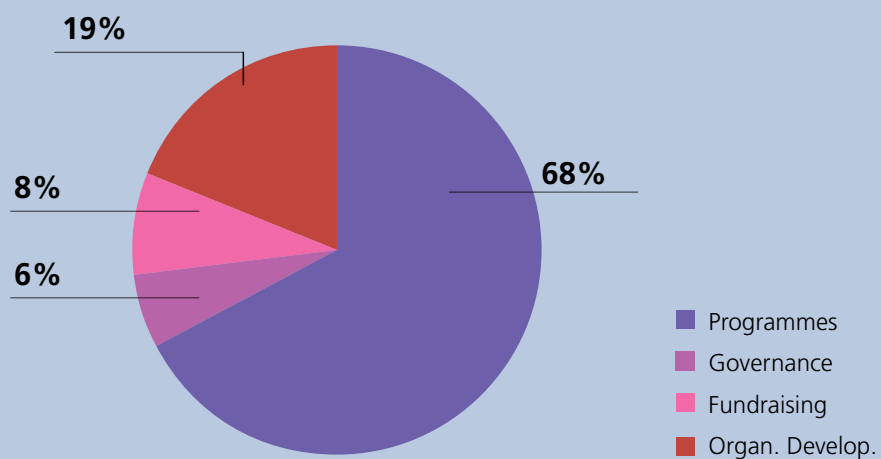
Financial Statements

REVENUE 2010



Funding Source	CHF
Core grants	
Ireland - Irish Aid Department of Foreign Affairs	321,000
Switzerland - Swiss Agency for Development Cooperation	830,000
Canada -International Development Centre	115,613
Global Forum for Health Research	31,257
WHO/Zimbabwe	10,784
Various	25,583
Project grants	
Netherlands -Dutch Ministry for Development Cooperation	286,520
Europe& Dev. Countries Clinical Trials Partnership	125,000
WHO EMRO	26,855
NEPAD	87,473
SDC - Pretoria meeting	100,000
INDEPTH Network	19,992
WHO/PHI	23,000
PAHO HR Web	15,113
DBSA NEPAD	55,749
Netherlands - DGIS	103,130
Carribean Health Research Council	10,000
Interest income	4,983
Other income	20,826
Total	2,212,878

EXPENDITURE 2010



Projects	Direct costs	Staff costs	Total
Programmes	599,520.00	978,153.00	1,577,673.00
Governance	70,093.00	65,796.00	135,889.00
Fundraising	12,928.00	174,036.00	186,964.00
Organ. Develop.	248,566.00	182,987.00	431,553.00

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Report of the statutory auditors on the limited statutory examination
to the Board of
COUNCIL ON HEALTH RESEARCH FOR DEVELOPMENT
Geneva

As statutory auditors, we have examined the financial statements (balance sheet, statement of income and expenditure and notes) of the COUNCIL ON HEALTH RESEARCH FOR DEVELOPMENT, Geneva for the year ended 31 December 2010.

These financial statements are the responsibility of the Council's Board. Our responsibility is to perform a limited statutory examination on these financial statements. We confirm that we meet the licensing and independence requirements as stipulated by Swiss law.

We conducted our examination in accordance with the Swiss Standard on the Limited Statutory Examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of personnel and analytical procedures as well as detailed tests of company documents as considered necessary in the circumstances. However, the testing of operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements do not comply with Swiss law and the Council's statutes.

Geneva, 20 April 2011

MOORE STEPHENS REFIDAR SA



Graham Paul
Licensed audit expert
Auditor in charge

Jacques Grossen
Licensed audit expert

Enclosures:

- Financial statements (balance sheet, statement of income and expenditure and notes)

COHRED Publications 2010

Papers in peer-reviewed journals, 2010

Published

Health Research in Latin America.

Editorial. The Lancet 2010; 375

Becerra F; de Haan, Sylvia; Anya, Samuel; Bloch, Paul; Palmer Ayo.

Defining Research to Improve Health Systems and Health Care Delivery.

PLOS Medicine, November 2010

Hans Remme, Taghreed Adam, Francisco Becerra-Posada, Catherine D'Arcangues, Michael Devlin, Charles Gardner, Abdul Ghaffar, Joachim M Hombach, Jane F K Kengeya, Anthony Mbewu, Michael T Mbizvo, Zafar U Mirza, Robert G Ridley, Tikki Elka Pangestu, Robert F Terry.

Bringing health research forward.

Editorial. Mboera L, Montorzi G, de Haan S.

Tanzanian Journal of Health Research 2009; 11

(http://www.cohred.org/sites/default/files/TJHR-11-2-OCT-2009-FINAL_.pdf)

Ghannem H, Becerra-Posada F, de Haan S, IJsselmuiden C. Strengthening National Health Research Systems in five countries in the Middle East.

Short communication submitted to Eastern Mediterranean Health Journal.

Civil society engagement in health research: from international recognition to local action.

Health Exchange, Summer 2010, Engaging the Public in Health Research.

Submitted

Mapping Research Ethics Review Capacity in Africa – first analysis of the MARC project.

Submitted to: Developing World Bioethics

IJsselmuiden CB, Marais D, Mokgatla-Moipolai B, Wassenaar D.

COHRED Publications

Strengthening Pharmaceutical Innovation in Africa. Designing strategies for national pharmaceutical innovation: choices for decision makers and countries.

Berger M, Murugi J, Buch E, IJsselmuiden C, Moran M, Guzman J, Devlin M, Kubata B.

Council on Health Research for Development (COHRED); New Partnership for Africa's Development (NEPAD) 2010. (ISBN 92-9226-038-3)

Strengthening Pharmaceutical Innovation in Africa – Final Report, including Pharmaceutical Innovation Tool.

Authors as above.

Reviewed by Extended Technical Committee on the Pharmaceutical Manufacturing Plan for Africa and endorsed by the African Ministerial Conference on

Science and Technology

(AMCOST). (http://www.cohred.org/Report-Strengthening_Pharmaceutical_Innovation_Africa)

Strengthening Pharmaceutical Innovation in Africa Executive summary & policy brief.

(http://www.cohred.org/Executive-Summary-Strengthening_Pharmaceutical_Innovation_Africa)

Final report - Follow up Meeting to the 1st Latin American Conference in Research and Innovation for Health. November 15-16, 2009, Havana, Cuba. ISBN 978-92-75-13103-9 (Joint publication - COHRED, Global Forum for Health Research, Ministry of Public Health of Cuba, PAHO - English, Spanish, Portuguese)

Changing mindsets: research capacity strengthening in low- and middle-income countries.

Joint publication of COHRED, the Global Forum for Health Research and WHO/TDR. Written in 2008 and published in 2010.

Ghaffar A, IJsselmuiden C, Zicker F.

Human Resources for Health Research (HR-HR) in Africa.

Background Paper and policy brief for WHO/AFRO and the African Platform for Human Resources for Health. IJsselmuiden C, de Haan S, Becerra F, Ghannem H, Kubata B.

Publications in preparation, 2010

Maarten K, Rodrigues A, da Silva AP, de Haan S.

The emergence and present status of the health research system in Guinea Bissau.

To be submitted to: Health Research Policy and Systems Bommer GM, de Haan S, Palmer A, Kok Maarten, Anya S.

How are CSOs engaged in research for health in Africa? A framework with examples from The Gambia and Uganda.

To be submitted to Social Science and Medicine.

Ghannem H, Becerra-Posada F, de Haan S, IJsselmuiden C.

Basic National Health Research Systems in 52 countries: research priorities, research policies and research management structures.

To be submitted to PLOS Medicine (Public Health) IJsselmuiden C, de Haan S, Becerra F, Ghannem H, Kubata B.

Priority Setting for Research for Health.

A management process for countries.

Montorzi G, de Haan S, IJsselmuiden C.

The COHRED Group



Supporting research and innovation systems for health, equity and development

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COHRED is registered as 501 3 (c) charity organisation in the U.S.A.