



ANNUAL REPORT 2014



COHRED

Council on Health Research for Development

Making research and innovation work for **health, equity and development**



COHRED

Council on Health Research for Development

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- China

COHRED, the Council on Health Research for Development, is a global, non-profit organization whose goal is to maximize the potential of research and innovation to deliver sustainable solutions to the health and development problems of people living in low- and middle-income countries.

All countries, no matter how poor, need research and innovation systems with which they can speed up progress towards a world in which health, equity and sustainable development are the norm... for everyone and everywhere. To achieve that, we deliver essential value to each of our vital constituencies – people living in low- and middle-income countries, our clients in public, private and non-profit sectors, our financial supporters and investors, to our partners and to COHRED staff, Associates and consultants around the globe.

Our vision is that all low- and low-middle-income countries will have smarter and better resourced national research and innovation system for health in place by 2025 – so they can conduct, partner, commission or use research to address their own health priorities – take the lead in their own health, equity, socio-economic development and become key contributors to improving global health.

COHRED offers solutions in three ways:

1. Technical Support

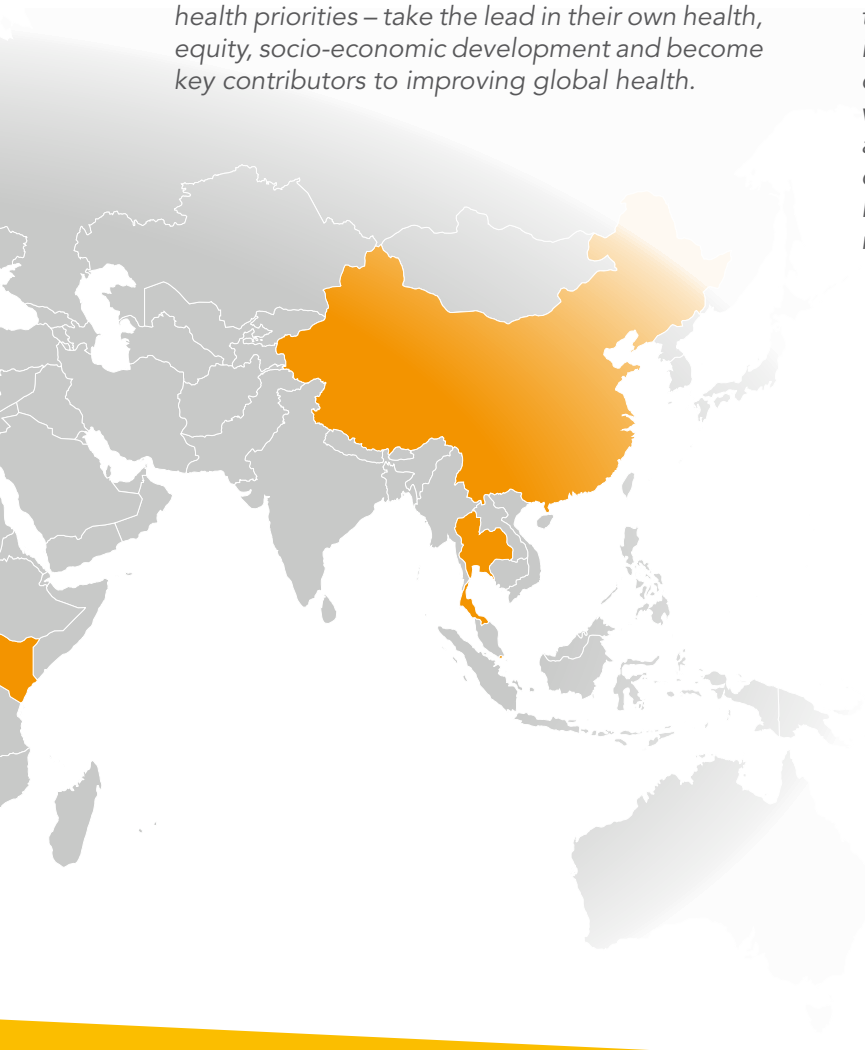
*Expert analysis and support in research and innovation system analysis, priority setting, performance enhancement. We also provide guidance to institutions and governments on how to negotiate better, more **Fair Research Contracts**.*

2. Practical Tools

***RHInnO Ethics** is a unique, cloud-based research ethics management system – that accelerates and increases the quality of ethics review of health research, potentially shaving 12 months or more of getting products to users. In addition, we offer a variety of **free guides and frameworks** for use by managers of research and innovation systems.*

3. Global Action

*Through our **Global Forum on Research and Innovation for Health** and our **Colloquium Series**, we provide a unique global platform to generate ideas, insights, inspiration and intelligence for our constituencies to help change their world and ours. During 2015, we will also launch the **COHRED Fairness Index**, a certification mechanism for international collaborative health research – ensuring that low and middle income country partners receive a fair share of all benefits.*



FOREWORD TO ANNUAL REPORT 2014

Looking back at the year just past, 2014, it was historic as the year in which COHRED made the final break with the old business model of a donor-funded NGO towards that of a non-profit social enterprise with a diverse funding base. We began this shift back in 2009 – just before the merger with the Global Forum for Health Research – but the completion of re-organization efforts really became visible last year.

- Our staff going into 2015 is largely new, with a fresh look on social entrepreneurship, and high level qualifications and experience from the diverse backgrounds needed to recognize and address the new opportunities for COHRED. We replaced 'fund raising' with 'partnership management', and 'administration' is now under a 'director of operations' (COO), each with extensive private sector experience. Others bring science, law, business management, and financial expertise to our team. To augment our in-house capacity, we now are inviting key people to join us as COHRED Associates, each of whom has provided exceptional added value to our work this year. All of this is detailed at: cohred.org/our-team
- Our board is increasingly representing all sectors and geographical viewpoints as we take a strategic perspective on membership skills required to support our new directions. We are indeed fortunate to have such a diverse, experienced and truly committed board to help COHRED move forward. Our board members are highlighted at: cohred.org/board
- We have greatly focused our products and services. Instead of responding to all kinds of research system support requests that non-designated core funding allowed us to do, we are now focused on four critical support actions for the research for health and innovation system of the future. A disadvantage is that we can no longer respond to requests that are too limited for us to create a financially sustainable work program. But the focus does enable us to deliver better on the four lines of work that we now have.
- And, we launched COHRED Africa with the initial office in Gaborone, Botswana, to take responsibility for delivering COHRED's work in Africa (see africa.cohred.org)

COHRED – technical support, practical tools, global action

in support of increasing research and innovation systems that impact health, equity and development

To implement our mission, we now offer four specific products and services –

1. **Fair Research Contracting (FRC)** – most global health research is done through large or small research partnerships, typically involving partners from both high and low-middle income countries. The contracting capacity of institutions in low- and middle-income country institutions and governments is in general limited or even totally absent – leading to greatly unbalanced relationships in terms of the distribution of the benefits of research. Fair Research Contracting – offering both guidelines and technical support, on-site or at a distance – aims to level the playing field in contracting, and thus bring more resources and benefits for institution building to low- and middle-income countries. (cohred.org/frc)
2. **RHInno Ethics** – a cloud-based administration and management system for research ethics review committees (RECs) anywhere. It accelerates review, tracks progress, and even includes facilities to improve qualifications and training of REC members. It can shave 12 months or more of review time – resulting in getting products quicker to production, with less reputational risk for researchers and sponsors. It provides the platform for interaction and cooperation among REC's within a country or regionally, at a low and sustainable cost. Currently RHInno Ethics is installed in 8 countries, 17 Committees (national, institutional, both in public and private sector). (rhinno.net)
3. **COHRED Fairness Index (CFI)** – is currently being designed as a certification system for health research partnerships in global health, and will become operational towards the end of 2015 following extensive global consultation of all stakeholders in global health research. Its aims are to create an instrument to guide and help insure best practices in global health research – that specifically includes the interests of low- and middle-income countries in the business and outcomes of global health research. (cfi.cohred.org)

4. Convening of stakeholders and interested parties – there are now two ways for COHRED to convene meetings to help illuminate the issues and opportunities to build a research for health system in low- and middle-income countries. Best known is the **Global Forum for Research and Innovation for Health (Forum 2015)**, which will be the first of the entirely new Forum meetings being offered by COHRED. Whereas Forum 2012 in Cape Town still had full donor-funding for its delivery, Forum 2015 will be a partnership between COHRED and host-country funding, supplemented by registration income and sponsorship. Forum 2015 will take place in August, 2015 in Manila, in partnership with the Philippine Ministry of Science & Technology and Ministry of Health. It is being designed to provide a unique platform for low- and middle-income countries to help shape the global health research agenda, showcase their own solutions, and design partnerships that are more responsive to local health priorities.

Forum 2015 website: forum2015.org

The second venue to explore critical issues impacting the development of research for health and innovation systems is the **COHRED Colloquium series**. These meetings are relatively small gatherings of around 100 interested experts to explore highly topical issues that impact the global research environment. For example, in 2013 COHRED co-hosted a Colloquium with the Lancet Commission on Investing in Health in Geneva to explore the importance of investing in health research to improve global health. In 2015, we will hold a Colloquium at the Wellcome Trust in London to fully explore key issues as we build the COHRED Fairness Index.

Financially, there are both challenges and opportunities – small and big. The economic climate remains tough, with little room for donor agencies to experiment or innovate. Overall donor contributions are down substantially, and, furthermore, to reduce internal transaction costs, donor expenditures are increasingly being shifted to larger initiatives and fewer countries. On the other hand, client-sourced funding poses major challenges: in particular the ‘graduation’ of many aid-receiving countries to the status of ‘emerging economies’ is not easy after years of donor-dependence. Financial, management and contracting systems are not mature, resulting in delays of orders or payment, sometimes up to 2 years, making cash flow management a serious problem.

But there are also great opportunities:

- Forum 2015 is now entirely funded without up-front donor contributions of the past. We anticipate the substantial host-country commitments will increase the Forum’s responsiveness to local and regional research and research system priorities. We have, in addition, begun negotiations with a private event-organizer to create a partnership for the future to make the Forum financially sustainable and become a contributor to COHRED income. This organizational transition should be completed in 2015.
- RHInnO *Ethics* has now been purchased directly by 8 Countries for 4 national and 11 institutional RECs, one private sector ethics review committee and one private university: Nigeria 7, Swaziland 1, Mozambique 3, Senegal 1, Tanzania 1, Kenya 1, Malawi 2, South Africa 1. We are working towards full cost-recovery in 2015.
- There is continuing demand for COHRED technical support from various sources, even without marketing. We anticipate financial self-sufficiency for COHRED Africa and for the COHRED Fairness Index from 2015 onwards.

We end 2014 with a sharp focus, a new, young, expert and enthusiastic team and board, and the clear sense that each of our four product/service lines has shown proof of concept and is ready for full implementation. We want to thank board, staff, associates, partners and funders and our clients for their continued and growing support for COHRED. We look forward to the role the reinvigorated COHRED will play in shaping the global research system of the future.

Carel IJSSELMUIDEN
Executive Director
COHRED

Gerald T. KEUSCH
Co-Chair: COHRED
Board



ACHIEVEMENTS AND KEY ACTIVITIES

| LINES OF WORK | REGIONS/COUNTRIES | ACTIVITIES |
|--|--|---|
| Technical Support  | America and Latin-America Guinea Bissau Liberia Mali Mozambique Senegal Sierra Leone Tanzania | <ul style="list-style-type: none"> • Research for Health Africa Project Meeting in Berlin (June 29th) • End of Research for Health Africa Project Meeting in Gaborone (November 6th) • End of MASCOT Project (March) with the dissemination event in Brussels (March 19th) • Ongoing EU-LAC, CAAST-Net +, and SDH Projects |
| Practical Tools  | Kenya Malawi Nigeria Swaziland | <ul style="list-style-type: none"> • RHinno was sold to Nigeria whilst installments were received from Kenya, Malawi and Swaziland |
| Global Action  | Global | <ul style="list-style-type: none"> • Signed agreement (March 2014) between COHRED and PCHRD to host the Global Forum in Manila in 2015 • Hiring of new COHRED Forum 2015 staff • Regular meetings held with PCHRD staff; PCHRD staff needs identified and filled • Selection and contracting of Exhibition space in Manila (PICC), Professional Conference Organizer (PCO) in Manila, and official hotels • Launch of Forum 2015 website (www.forum2015.org)[*] • Formation of Scientific Program Committees[*] • Forum 2015 themes established • Registration and abstract system launched[*] • Initial communications materials developed; e-newsletter launched • Sponsorship and exhibition opportunities defined • Forum 2015 special projects underway— <ul style="list-style-type: none"> ◦ APAME joint sessions ◦ Youth activities (debate, film festival, social incubator and hackathon) ◦ Young researchers pre-conference event ◦ Forum 2015 photo exhibition • Agreement with the Wellcome Trust, London, to hold the Colloquium 4 (April 16-17th 2015) • COHRED Fairness Index (CFI) • Fair Research Contracting (FRC): new guidance for Fair Research Contracts launched in June |

^{*} see www.forum2015.org for more information



COHRED Africa

OPTIMIZING RESEARCH AND INNOVATION SYSTEMS FOR HEALTH IN AFRICA.

Home of:

- 1) RHInnO *Ethics* distribution and implementation in Africa, and globally
- 2) Fair Research Contracting – institutional support
- 3) Technical Support – including system analysis and priority setting

BACKGROUND

COHRED Africa (africa.cohred.org) strives to ensure that every African country has a well-developed and sustainable research and innovation system for health in place, by providing technical support and services to strengthen such systems. COHRED Africa is currently composed of staff located in Botswana, South Africa and Tunisia.

STRATEGY

COHRED Africa provides technical support services to assist African countries to develop sustainable research and innovation systems for health.

BENEFICIARIES

Research ethics committees: COHRED Africa has significantly contributed to the strengthening of research ethics review capacity in Africa through implementation of information management systems (RHInnO *Ethics*), and through onsite research ethics training courses ranging from basic research ethics issues to advanced topics.

- African governments
- Institutions
- Civil society organizations

Launch of COHRED Africa office in Gaborone, Botswana (November 6th 2014)

METHODS

- Developing and strengthening national research and innovation systems
- Strong and effective research ethics review infrastructure in Africa
- Well informed and relevant research

OUTCOMES

- Strong national research and innovation systems
- Strong and effective research ethics review infrastructure in Africa
- Well informed and relevant research
- Research Ethics Training*

PARTNERS

European and Developing Countries Clinical Trials

* For more information please visit:
Research Ethics Web – www.researchethicsweb.org
Health Research Web – www.healthresearchweb.org
RHInnO Ethics – www.rhinno.net





COHRED produces and makes available guidelines that countries, institutions and business can use to improve core aspects of research and innovation systems, including:

- Situation analysis of the system or key parts of it
- Priority setting to create research and innovation agendas
- Monitoring and Evaluation of the impact of improvements made to the system
- Fair Research Contracting to support institutions and countries to level the playing field in negotiating research and innovation partnerships

COHRED has a global network of staff, board members, associates and partners to design such guidelines and tools. We often create small workshops or high level meetings with you to arrive at a global best practice that is adapted to very local needs.

Using Information Technology, we create research system management platforms tailored to regional, national or institutional requirements.

In addition, where required, we provide individual consultancy services globally.





RESEARCH FOR HEALTH AFRICA (R4HA)

The Research for Health Africa (R4HA) program initiated in 2010 with the support of the Netherlands was completed in December 2014.

COHRED and the New Partnership for Africa's Development (NEPAD) joint assessment of Health Research systems in Senegal, Mozambique and Tanzania yielded the following results:

Output 1: Identify and select countries that will participate in the program.

Achievements: Mozambique, Senegal and Tanzania participated in R4HA;

For the three countries, plans of work were developed and agreed upon annually;

New countries expressed their interest to join.

Output 2: Develop national governance and policy frameworks

Achievements: Supported inclusive priority setting processes in all three countries; Supported Senegal in strengthening its research coordination mechanism.

Output 3: Develop national research for health information systems

Achievements: COSTECH, NIMR and the DER of Senegal embedded Health Research Web in their own institutional websites; RHInnO *Ethics* has been developed for INS, Manhica Health Research Center and the University of Eduardo Mondlane in Mozambique; for NIMR in Tanzania; and for the national ethics committee (CNER) in Senegal; RHInnO projects, calls and research clearance modules have been developed for COSTECH in Tanzania; Health Research Web pages have been updated for the three countries.

Output 4: Policy implementation and system development

Achievements: Training in research ethics review process; Development of M&E approach, and support in development national M&E plans; Guidance document on research financing; Case stories on science communication.

Output 5: Develop sustainable African capacity to support research for health systems

Achievements: Formal establishment of COHRED Africa as a regional center for research for health in Gaborone, Botswana. Formal establishment of COHRED Africa as a regional center for research for health in Gaborone, Botswana

Output 6: synthesize, disseminate and use evidence on best practices

Achievements: Five cross-country meetings held; Presentations in International conferences and workshops; Article analyzing health research policies in the three countries submitted; Article on priority setting process in Tanzania submitted; Quarterly program e-newsletters disseminated; Website on R4HA; External evaluation conducted.



EU PROJECTS

- The MASCOT project gathered 11 partners from 3 geographical areas (Europe, Latin America & Africa), an expert advisory board and additional expertise as needed to answer a specific problem: how to better address health inequalities in maternal and child health (MCH) through research, knowledge transfer and country collaboration.

The project identified countries in the three regions, and went through a process of standardization and quality control. Mapping activities were carried out in each country in order to assess the current situation of MCH inequalities, to map National Research for Health Systems (NRHS), to identify institutions and research teams performing research in the area of MCH, to detect promising projects and research results as well as an evaluation of strategies, programs and policies implemented to tackle MCH inequalities.

This resulted in:

- A methodological guideline to be implemented in country for evaluating their status in terms of health inequalities affecting mothers and children, national health research systems and their role in MCH research and impact of research on the development of policies addressing inequalities.
- National and regional reports of MCH inequalities status in the selected countries.
- A database mapping inequalities in those countries, to act as a decision-support tool for policy makers and researchers.
- A systematic review of relevant MCH literature in LMIC and HIC regions,
- A set of strategy briefs summarizing the MCH inequalities in each country, alongside recommendations of potential strategies and cooperation opportunities.
- A set of collaboration activities between 4 countries (Guatemala and Costa Rica, Ghana and Mozambique) which served as an introduction and exchange of ideas about potential strategies to transfer.

An important part of MASCOT was to stimulate multilateral collaboration and knowledge transfer as a key activity of the project. All along, different tools such as meetings, workshops, partnering event, website, electronic newsletters and brochures were used to communicate and promote the exchange of knowledge and best practice between health stakeholders and policy-makers.





- On October 22nd-23rd, COHRED attended a Roadmap Consultation and validation workshop where stakeholders from EU (European Union) and LAC (Latin American Countries) presented their first draft of the Roadmap for the EU-CELAC (European Union- Community of Latin America and the Caribbean) joint initiative for Health Research and Innovation.

Results of the consultation of the roadmap were analysed and discussed to advance towards the development of the final roadmap and its implementation. At the same event, COHRED participated in the EU-LAC Health Project Executive Committee Meeting and Advisory Board Meeting where the main conclusions of the workshop were highlighted and future activities for the project were discussed.

- On the occasion of COHRED Africa launch in Gaborone, Botswana and within the context of CAASTNet Plus, on November 6th 2014 a panel session was jointly organized by COHRED, the Kenyan MoHEST (Ministry of Health-Education-Science and Technology) and the FSCAI (Fundacion Espanola Para La Cooperacion Internacional, Salud Y Politica Social). The panel discussions highlighted challenges and opportunities of national coordination of funds in Africa. Later that month, COHRED participated and chaired a session in the CAASTNet plus stakeholder forum in Entebbe, Uganda to address strategies that are aimed at promoting EU- African bi-regional cooperation in health research. Later in December, COHRED with the South African Department of Science and Technology and FSCAI jointly organized a satellite event to the EDCTP2 (European and Developing Countries Clinical Trials Partnership) launch conference in Cape Town to discuss niches to enhance EU-Africa health research cooperation. The discussions were moderated by Stéphane Hogan, the councillor for Research and Innovation Delegation of the EU to the

African Union. Also present was Nienke Buisman from the European Commission (EC) to address the advancements in international research cooperation from the perspective of the EC.

- The Social Determinants of Health Network (SDH-Net) is a four year (2011-2015) collaboration project, financed by the European Commission under the 7th Framework Research Program and was launched in October 2011.

SDH-Net's aim is to strengthen and link research capacities for health and its social determinants in African and Latin American low- and middle-income countries in close collaboration with European partners from Germany, Spain and Switzerland. It will be carried out by a consortium, based on clusters of existing networks of public health institutions from Mexico, Colombia, Brazil, South Africa, Tanzania and Kenya. SDH-Net focuses on development of course work rather than national SDH research system development – which is what COHRED's contribution is.

More information can be found at: sdh-net.eu





RHInnO Ethics

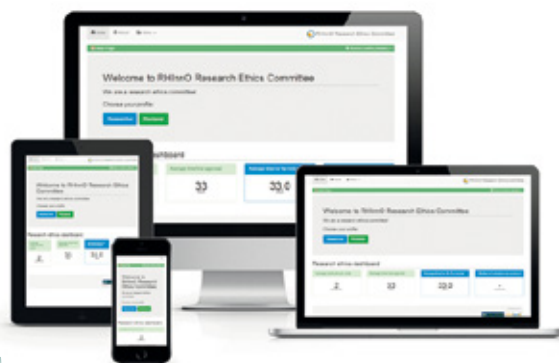
rhinno.net

The Research for Health and Innovation organizer (RHInnO) platform is aimed to provide RECs with a secure, fully web-based solution for managing and tracking the throughput of research applications throughout the entire life-cycle of the research projects. The direct and immediate advantages include speeding up the research ethics review process hence improving the efficiency of RECs, avoiding loss of submitted data, preventing delays in communication between RECs and researchers, contributing to standardization and harmonization of the ethical review process. RHInnO's interfaces: administrator, reviewer and researcher allow online submission of research protocols, digital circulations to reviewers as well as online follow up by researchers.

RHInnO simply provides research ethics review management at fingertips, it replaces the widely used complex paper based system, with a simplified but sophisticated web-based solution.

To date, 17 packages have been implemented in reductions in unnecessary delays – as much as 12 months in some cases.

There are now 87 African countries: (Nigeria 7, Swaziland 1, Mozambique 3, Senegal 1, Tanzania 1, Kenya 1, Malawi 2, South Africa (private REC), 1. that have installed RHInnO Ethics in 1 national and 18 institutional Research Ethics Committees in Africa – resulting in better and more rapid review of the research needed to deal with health problems for those who need it most. The number of orders is increasing daily. RHInnO Ethics fills a unique niche in making sure that good ideas are turned into good solutions quickly and ethically. Many more African countries continue to express interest in improving their ethics review capacity through RHInnO Ethics implementation.



FAIR RESEARCH CONTRACTING (FRC)

cohred.org/frc/

Most research and innovation for health problems in low-and middle-income countries results from international collaborative health research. That is not different from large research and innovation in high-income countries. The key difference is that institutions in high-income countries have intricate and established legal support services dealing with contracts and intellectual property, data ownership and financial benefits. Governments and institutions in low-and middle-income countries rarely have access to such services, creating a gross imbalance. Our FRC tools help low-and middle-income countries negotiate better contracts, more benefits, greater sharing in IP, and more.

During 2014, the Fair Research Contracting (FRC) Initiative, with the support of the Netherlands Organization for Scientific Research (NWO) – WOTRO Science for Global Development and the Doris Duke Charitable Foundation (DDCF), has developed, expanded visibility and access of a range of new guidance tools. This includes a paper-based guidance booklet (where there is no lawyer: guidance for fairer contract negotiation in collaborative research partnerships), a series of technical contracting checklists and a practical negotiation guidance booklet (negotiating research contracts: creating opportunities for stronger research and innovation systems). All these tools are available in print format and can be accessed online via COHRED's website. These materials are geared toward helping researcher partners' work through the key issues in collaborative research contracting. In addition, a great opportunity developed for the design of an animation which draws attention to the kinds of issues the FRC initiative seeks to address (also available on COHRED's website). The ongoing efforts of the FRC initiative include:

- 1) Active communication to ensure that guidance tools are publicized and disseminated to relevant target audiences;
- 2) Product enhancement to scale-up the already developed guidance tools;
- 3) Development of an online decision making support tool for LMICs;
- 4) Advocacy efforts to ensure global adoption of fair research contracting practices;
- 5) Conducting workshops and consultancy with individual organizations.



HEALTH RESEARCH WEB

healthresearchweb.org

This is a global and interactive online platform that captures and displays essential system information.

This year HRWeb was ported to a bigger and much faster infrastructure on the Netherlands, this new home for HRWeb enables an important improvement in connection stability and also greater overall speed for all users globally, especially in Africa. HRWeb also had an improvement on its look and feel, aiming to deliver a much better experience while accessing it through mobile devices.

Another great achievement for HRWeb was the West Africa Health Research Web (WAHRWeb), a database and an announcement platform for research capacity training opportunities like ethics, grant writing, and clinical trials management for the 15 countries of the West African Health Organization (WAHO). It was possible through a TDR grant and Guinea Bissau, Liberia, Sierra Leone, and Mali were the earliest beneficiaries.

The number of newly created users jumped from 720 in 2013 to 1083, an increase of 50, 3%. Other access statistics also increased.





GLOBAL FORUM ON RESEARCH AND INNOVATION FOR HEALTH

The Global Forum on Research and Innovation for Health is a unique event designed for individuals, organizations, institutions and governments involved in research and innovation for health to interact, inspire, learn and partner to increase their own impact – locally, regionally, and globally.

The Global Forum prioritizes low-and middle-income countries, providing them with a platform in which they can take a lead role in defining the global health research agenda, as well as offering them a unique opportunity to showcase their own innovations and solutions to global health challenges.

The next Global Forum event will take place in Manila, Philippines from August 24-27th 2015, in partnership with the Philippine Department of Health (DOH) and the Philippine Department of Science and Technology (DOST). The primary implementing partner, along with COHRED, is the Philippine Council for Health Research and Development, one of three sectoral councils of the DOST.

The program for this three days event highlights ways in which low-and middle-income countries can increase the efficiency and effectiveness of their own research and innovation systems for health, as well as show how such systems can contribute to solutions to some of the great health challenges facing countries around the world today.





COHRED FAIRNESS INDEX™ (CFI) cfi.cohred.org

The COHRED Fairness Index will promote global best practices in research for health by creating a widely accepted and cost-effective mechanism that measures and certifies alignment in health research collaborations at governmental and institutional levels.

The field of international health research partnerships is vast and mostly unstructured with gaps that often leave the needs and expectations of actors in international collaborative partnerships unattended. As part of an on-going process of the Global Action Platform, COHRED aims to provide resources that enhance research partnerships in equitable and mutually beneficial contractual arrangements. Realizing the urgency and need for a framework of 'fairness' in research partnerships from governments and research institutions of "the South" as well as both private and public research

institutions in "the North, COHRED proposed the development of a certification mechanism that would have a strong global impact at very low cost and minimum infrastructure. With this in mind, work on the COHRED Fairness Index (CFI) began in early 2014 with the engagement of a Technical Working Group comprised of 30 representative stakeholders from NGOs, international organizations, academia, and public as well as private sector through an interactive consultation process. The outcomes of these consultations were recently made available in the form of a Global Consultation Document for public comment and input at cfi.cohred.org. Following further revision, it will be presented during the 4th COHRED Colloquium at the Wellcome Trust London next April 16-17th 2015.

The CFI is scheduled for pre-launch at the Global Forum in Manila next August 25-27th prior to its implementation early in 2016.



PARTNERS AND PARTNERSHIPS

- Botswana Innovation Hub (BIH)
- Doris Duke Charitable Foundation
- European Commission (SDH-Net, EU-LAC Health, CAAST-Net Plus, MASCOT)
- European and Developing Countries Clinical Trials Partnership (EDCTP)
- the International Network for the Demographic Evaluation of Populations and the Health in Developing Countries (INDEPTH-Network)
- Ministry of Foreign Affairs Directorate-General for International Cooperation (DGIS), Netherlands
- Ministry of Sciences and Technology, South Africa
- New Partnership for Africa's Development Agency (NEPAD)
- Pan American Health Organization (PAHO)
- Pfizer Pharmaceuticals
- Philippines Council for Health Research and Development (PCHRD)
- Red Iberoamericana Ministerial de Aprendizaje e Investigación en Salud (RIMAIS)
- The Swiss National Science Foundation (SNSF)
- West African Health Organization (WAHO)
- World Health Organization – Regional Office for the Eastern Mediterranean
- World Health Organization – the Special Programme for Research and Training in Tropical Diseases (TDR)



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FINANCIAL SUPPORT

Partners and donors that provided financial support to, or contracted with, COHRED during 2014 are:

- CELGENE
- Doris Duke Charitable Foundation
- The European and Developing Countries Clinical Trials Partnership (EDCTP)
- European Commission
- International Development Research Centre – Canada (IDRC)
- Ministry of Foreign Affairs, Netherlands
- Netherlands-African Partnership for Capacity Development and Clinical Interventions against Poverty-Related Diseases (NACCAP)
- Pfizer Inc.
- Philippines Council for Health Research and Development
- Population Services International (PSI)
- TDR
- West African Health Organization (WAHO)

KEY FINANCIAL FIGURES

Figure 1. Form of income (%)

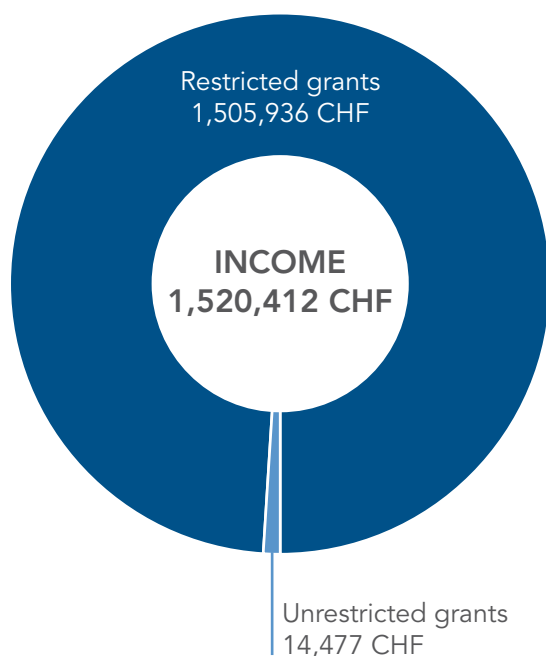
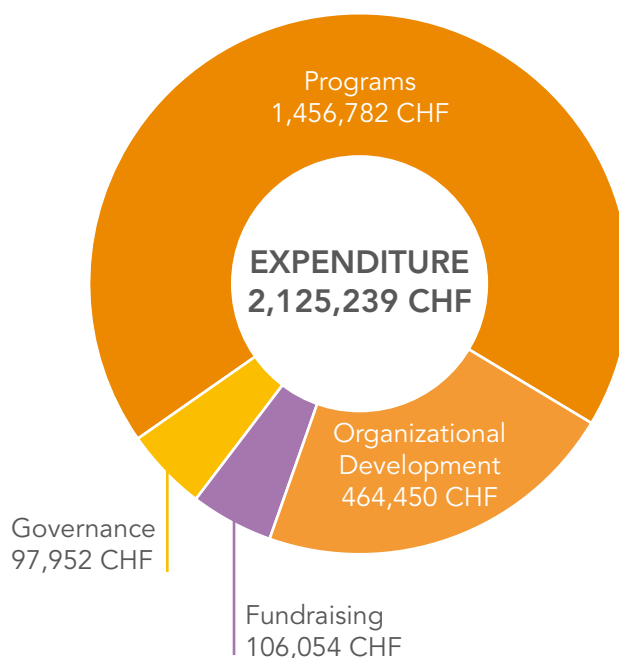


Figure 2. Expenditures (%)



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